



# Cabinet Government Administration and Expenditure Review Committee

## Minute of Decision

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### Te Haoroa: Ministry of Social Development Data Warehouse Replacement

**Portfolio**                      **Social Development and Employment**

On 16 December 2021, the Cabinet Government Administration and Expenditure Review Committee (GOV):

- 1        **noted** that the Ministry of Social Development's (MSD) current centralised storage, analysis, and reporting platform, the Information Analysis Platform (IAP), is no longer fit-for-purpose or cost-effective to maintain;
- 2        **noted** that Te Haoroa seeks to replace MSD's on-premise, aging data warehouse with a cloud-based managed service and retire the legacy IAP;
- 3        **noted** that Te Haoroa is a key dependency and enabler for the MSD transformation programme Te Pae Tawhiti;
- 4        **noted** that:
  - 4.1      in Budget 2019, Cabinet allocated funding for the MSD data warehouse replacement in the *Reducing risk in critical systems and implementing legislative changes* bid [CAB-19-MIN-0174.36];

4.2 the deadline for drawdown was extended until 30 Sept 2022 and the current balance remaining in the above contingency is;

	\$m – increase/(decrease)				
	2021/22	2022/23	2023/24	2024/25	2025/26 & Outyears
<b>Balance remaining - Reducing risk in critical systems and implementing legislative changes - Tagged Operating Contingency</b>	<b>3.007</b>	<b>5.196</b>	<b>5.321</b>	<b>5.321</b>	<b>5.321</b>
<u>Split across the following:</u>					
Data Warehouse - Te Haoroa (MSD)	2.200	2.171	2.296	2.296	2.296
Data Warehouse - Te Haoroa (Oranga Tamariki)	0.425	1.691	1.691	1.691	1.691
Legislative change (MSD)	0.382	1.334	1.334	1.334	1.334
<b>Balance remaining - Reducing risk in critical systems and implementing legislative changes - Tagged Capital Contingency</b>	<b>13.124</b>	<b>1.000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>Split across the following:</u>					
Data Warehouse - Te Haoroa (MSD)	3.875	1.000			
Data Warehouse - Te Haoroa (Oranga Tamariki)	1.625				
Legislative change (MSD)	7.624				

5 **agreed** to rephase the *Data Warehouse - Te Haoroa (MSD)* component of the tagged contingency as follows:

Initiative Name	\$m – increase/(decrease)				
	2021/22	2022/23	2023/24	2024/25	2025/26 & outyears
Reducing risk in critical systems and implementing legislative changes – Tagged Capital Contingency	-	4.875	-	-	-
Reducing risk in critical systems and implementing legislative changes – Tagged Operating Contingency	-	1.313	2.626	5.024	2.296

6 **agreed** to provide for the implementation of MSD’s Te Haoroa programme as outlined in the business case attached under GOV-21-SUB-0054;

7 **approved** the following changes to appropriations to provide for the decision in paragraph 6 above, with a corresponding impact on the operating balance and net core Crown debt;

	\$m – increase/(decrease)				
	2021/22	2022/23	2023/24	2024/25	2025/26 & Outyears
<b>Vote Social Development Minister for Social Development and Employment</b>					
<b>Multi category Expense and Capital expenditure:</b>					
Improved Employment and Social Outcomes Support					
<b>Departmental Output Expense:</b>					
Administering Income Support (funded by revenue Crown)	-	1.313	2.626	5.024	2.296
<b>Ministry of Social Development Capital Injection</b>					
	-	4.875	-	-	-
<b>Total Operating</b>	-	<b>1.313</b>	<b>2.626</b>	<b>5.024</b>	<b>2.296</b>
<b>Total Capital</b>	-	<b>4.875</b>	-	-	-

8 **agreed** that the expenses incurred under paragraph 7 above be charged against the Reducing risk in critical systems and implementing legislative changes – *Tagged Operating Contingency* described in paragraph 5 above, and that the capital expenditure incurred under paragraph 7 above be charged against the *Reducing risk in critical systems and implementing legislative changes – Tagged Capital Contingency* described in paragraph 5 above;

9 **noted** that the following balance will remain within the *Reducing risk in critical systems and implementing legislative changes* operating and capital tagged contingencies;

	\$m – increase/(decrease)				
	2021/22	2022/23	2023/24	2024/25	2025/26 & Outyears
<b>Balance remaining - Reducing risk in critical systems and implementing legislative changes - Tagged operating contingency</b>	<b>0.807</b>	<b>3.025</b>	<b>3.025</b>	<b>3.025</b>	<b>3.025</b>
<u>Split across the following</u>					
Data Warehouse - Te Haoroa (Oranga Tamariki)	0.425	1.691	1.691	1.691	1.691
Legislative change – MSD	0.382	1.334	1.334	1.334	1.334
<b>Balance remaining - Reducing risk in critical systems and implementing legislative changes - Tagged capital contingency</b>	<b>9.249</b>	-	-	-	-
<u>Split across the following</u>					
Data Warehouse - Te Haoroa (Oranga Tamariki)	1.625				
Legislative change - MSD	7.624				

- 10 **noted** that SAS is the incumbent supplier of MSD's data warehouse software s 9(2)(b)(ii)
- 11 **authorised** the Chief Executive of MSD to execute the agreements enabling the ongoing support and replacement of the IAP Data Warehouse, and enter into a s 9(2)(b)(ii) agreement with SAS;
- 12 **noted** that, subject to agreement and authorisation above, Te Haoroa programme will proceed to deliver and implement the solution;
- 13 **noted** that baseline measures for most Te Haoroa benefits are in place, with additional baseline metrics for some measures to be established in February 2022, and baselines for the outstanding time-to-build/time-to-change measures to be established in Q4 2021/22.
- 14 **noted** that MSD will report back to Treasury on an annual basis on Te Haoroa benefit realisation plan;
- 15 **invited** the Minister of Social Development and Employment to report back to GOV on the progress of Te Haoroa in December 2022.

Rebecca Davies  
Committee Secretary

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**Present:**

Hon Grant Robertson (Chair)  
Hon Dr Megan Woods  
Hon Chris Hipkins (Deputy Chair)  
Hon Carmel Sepuloni  
Hon Nanaia Mahuta  
Hon Damien O'Connor  
Hon Stuart Nash  
Hon Peeni Henare  
Hon Michael Wood  
Hon Kiri Allan  
Hon Dr David Clark  
Hon Meka Whaitiri  
Deborah Russell, MP

**Officials present from:**

Office of the Prime Minister  
Officials Committee for GOV