



Cabinet Social Wellbeing Committee

Minute of Decision

This document contains information for the New Zealand Cabinet. It must be treated in confidence and handled in accordance with any security classification, or other endorsement. The information can only be released, including under the Official Information Act 1982, by persons with the appropriate authority.

Place-Based Initiatives: Evaluation Findings and Long Term Funding

Portfolio **Social Development**

On 3 June 2020, the Cabinet Social Wellbeing Committee (SWC):

- 1 **noted** that the Place Based initiatives were started in 2016 as a collective approach to improving outcomes for at-risk 0-24 year olds and their families and whanau;
- 2 **noted** that two Place-Based Initiatives are currently operating: the South Auckland Social Wellbeing Board in South Auckland and Manaaki Tairāwhiti in Gisborne;
- 3 **noted** that the two Place-Based Initiatives, the South Auckland Social Wellbeing Board and Manaaki Tairāwhiti, currently have confirmed core funding from the tagged contingency up to 30 June 2020;
- 4 **noted** the independent evaluation of the Place-Based Initiatives found that they are:
 - 4.1 enabling collaboration and collective action across government agencies;
 - 4.2 showing positive service experience and short-term whānau outcomes;
 - 4.3 identifying and influencing practice and system change; and
 - 4.4 valued by local stakeholders;
- 5 **noted** that follow-up evaluation work is expected to be complete by September 2020, including the development of a success framework for use by the Place-Based Initiatives and government decision-makers;
- 6 **noted** that the Social Wellbeing Board will continue in the governance role it assumed in March 2018, and that this role will focus on matters pertaining to the lead agencies and overarching support and not impinge on the Place-Based Initiatives' local operations or ways of working;

7 **noted** that in April 2016 Cabinet agreed to establish a Place-Based Initiative tagged contingency as follows [CAB-16-MIN-0189.27]:

	\$m increase / (decrease)						
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23 & outyears
Place-Based Initiatives - Tagged Operating Contingency	4.000	5.000	5.000	5.000	5.000	5.000	5.000

8 **noted** that the current balance of the Place-Based Initiative – Tagged Contingency is as follows (noting that the \$0.400 million appropriated to “Place-Based Initiatives – National Support” in Vote State Services is for the purposes of the independent evaluation):

	\$m – increase / (decrease)				
	2019/20	2020/21	2021/22	2022/23	2023/24 & outyears
Budget 2016 - Contingency	5.000	5.000	5.000	5.000	5.000
Place-based Initiatives – South Auckland Social Investment / Wellbeing Board	(2.150)	-	-	-	-
Place-based Initiatives – Tairāwhiti Local leadership	(1.016)	-	-	-	-
Place-based Initiatives – National Support	(0.400)				
Remaining Balance	1.434	5.000	5.000	5.000	5.000

9 **noted** that Cabinet recently directed agencies to simplify appropriation structures where possible by reducing the number of appropriations across any given sector [CAB-19-MIN-0439.01];

10 **noted** that the Minister of Finance and the Minister for Social Development have agreed to add the following category to the Multi-Category Appropriation “Community Support Services”:

Title	Place-Based Approaches
Type	Non-Departmental Output Expenses
Scope	This category is limited to the delivery of services and operational support of collective initiatives following a place-based approach.

11 **noted** that expenses associated with the new category will be met from a fiscally neutral transfer from the existing Place-Based appropriations within Vote Social Development and from a charge against the Place-Based Initiative tagged contingency;

12 **agreed** to a fiscally neutral transfer to consolidate the current Vote Social Development – Place-Based Initiative appropriations into the new Place-Based Approaches category in the Multi-Category Appropriation;

13 **approved** the following changes to appropriations to give effect to the decision in paragraph 12 above, with no impact on the operating balance:

Vote Social Development Minister for Social Development	\$m - increase/(decrease)				
	2019/20	2020/21	2021/22	2022/23	2023/24 & outyears
Departmental Output Expense: Place-Based Initiatives – South Auckland Social Wellbeing Board (funded by revenue Crown)	-	(1.700)	-	-	-
Place-based initiatives – Tairāwhiti Local leadership (funded by revenue Crown)	-	(0.953)	-	-	-
Multi-Category Expenses and Capital Expenditure Community Support Services MCA					
Non-Departmental Output Expense: Place-Based Approaches	-	2.653	-	-	-
Total Operating	-	-	-	-	-

14 **agreed** to bring the Place-Based Initiative tagged contingency into the Ministry of Social Development baseline and provide for the long-term funding of the two existing Place-Based Initiatives, the South Auckland Social Wellbeing Board and Manaaki Tairāwhiti, and for national support functions;

15 **approved** the following changes to appropriations to give effect to the decision in paragraph 14 above, with a corresponding impact on the operating balance and net core Crown debt:

Vote Social Development Minister for Social Development	\$m - increase/(decrease)				
	2019/20	2020/21	2021/22	2022/23	2023/24 & outyears
Multi-Category Expenses and Capital Expenditure Community Support Services MCA					
Departmental Output Expense: Developing and Managing Community Services (funded by revenue Crown)	-	0.200	0.200	0.200	0.200
Non-Departmental Output Expense: Place-Based Approaches	-	4.800	4.800	4.800	4.800
Total Operating	-	5.000	5.000	5.000	5.000

- 16 **agreed** that the changes to appropriations for 2020/21 above in paragraphs 13 and 15 be included in the 2020/21 Supplementary Estimates and that, in the interim, the increases be met by Imprest Supply;
- 17 **agreed** that the expenses incurred be a charge against the Place-Based Initiatives tagged contingency established at Budget 2016;
- 18 **noted** that the recommendation in paragraph 15 will leave a nil balance in the Place-Based Initiative – Tagged Contingency;
- 19 **noted** that the Ministry of Social Development will transfer the following funding to the two existing Place-Based Initiatives from the new Place-Based Approaches category in the Multi-Category Appropriation to fund their backbone support and prototyping and related activities in financial years 2020/21 and 2021/22:
- 19.1 \$2.50 million per year for the South Auckland Social Wellbeing Board to resource the Implementation Office, prototype new ways of working, build workforce capacity and capability, and undertake local evaluation;
- 19.2 \$1.05 million per year for Manaaki Tairāwhiti to resource operational support, develop its priority areas, continue the expanding system improvement and 50 Families work underway, and undertake local evaluation;
- 20 **noted** that advice on funding arrangements for the Place-Based Initiatives beyond 30 June 2022 will be developed by the end of 2021, drawing on the evaluators’ findings and recommendations and the success framework currently being developed as part of the follow-up evaluation work;
- 21 **agreed** that, with the Place-Based Initiative contingency transferred into baseline, decisions on the work outlined in paragraph 19 and future funding will be delegated to, jointly, the Minister for Social Development and Minister of Finance, following consultation with the Social Wellbeing Board;
- 22 **noted** that the Minister for Social Development will report back to SWC by 31 December 2021 on progress of the Place-Based Initiatives and related work.

Vivien Meek
Committee Secretary

Present:

Rt Hon Jacinda Ardern
Rt Hon Winston Peters
Hon Kelvin Davis
Hon Grant Robertson
Hon Chris Hipkins
Hon Andrew Little
Hon Carmel Sepuloni (Chair)
Hon Nanaia Mahuta
Hon Stuart Nash
Hon Jenny Salesa
Hon Damien O'Connor
Hon Kris Faafoi
Hon Dr David Clark
Hon Tracey Martin
Hon Willie Jackson
Hon Aupito William Sio
Hon Poto Williams
Hon Julie Anne Genter
Jan Logie, MP

Officials present from:

Prime Minister's Office
Officials Committee for SWC
Office of the SWC Chair